

COLLECTIVE  
IMPACT  
PROJECT



Call for Expressions of Intent  
– Phase 2

# Frequently Asked Questions

*September 2021*

\*This document is intended for Montreal's neighbourhood roundtables

## QUESTION & ANSWERS **CALL FOR EXPRESSIONS OF INTENT** CIP PHASE 2

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## **QUESTION & ANSWERS CALL FOR EXPRESSIONS OF INTENT CIP PHASE 2**

### **Questions about the current CIP neighbourhoods**

**Can a neighbourhood that is still receiving funding under Phase 1 of the CIP receive funding to support another collective impact approach under Phase 2?**

No, neighbourhoods cannot receive simultaneous support for Phase 1 and Phase 2 of the CIP, even if the desired changes are different. The only exception is Bordeaux-Cartierville, due to a delay in the start-up of their initiative.

**How can employees who work on CIP initiatives be retained during the transition period between Phase 1 and Phase 2?**

The submission dates were established to allow current CIP neighbourhoods to avoid a break in support.

### **Questions about the intensive CIP neighbourhoods**

**Can intensive CIP neighbourhoods develop their proposals before their Phase 1 funding ends?**

Yes. Neighbourhoods can submit proposals for support but will only receive support once their Phase 1 initiative is complete.

### **Expectations about the neighbourhood plan**

**Will neighbourhood plans that either expired or were extended due to COVID count as a prerequisite?**

Yes. The important thing is to demonstrate the process and collective support for the neighbourhood plan.

## **QUESTION & ANSWERS CALL FOR EXPRESSIONS OF INTENT CIP PHASE 2**

**If a neighbourhood adopted a neighbourhood plan 3 years ago but then, due to the pandemic, noticed another issue that stakeholders agree is a priority, can it propose an initiative for this new issue even if it was not one of the priorities initially identified in the neighbourhood plan?**

Yes, a neighbourhood can collectively decide to prioritize a desired change that is not part of the neighbourhood plan.

The Initiative montréalaise (IMSDSL) expects plans to be continually adjusted, for example, due to significant events in the ecosystem. We expect neighbourhoods to incorporate this new issue into the neighbourhood plan, and we want to know how the decision was made (collective process to assess neighbourhood priorities).

### **Support period**

**Will there be any money left for neighbourhoods if they only submit in 2023?**

Yes, we expect to be able to support all neighbourhoods that meet the prerequisites.

**How many years of CIP support will be available if a neighbourhood begins after Phase 2 starts?**

The agreement signed by the partners specifies that Phase 2 of the CIP will end in 2026.

### **Funding breakdown**

**Will the demographic weight and social problems of the neighbourhood be taken into account in the distribution of CIP funding?**

We will consider the needs of the community and the scope of the response proposed by the community.

### **Desired change**

**What is a desired change?**

A desired change is a collective goal that you want to achieve in your neighbourhood to reduce poverty and social exclusion. This goal must be translated into a specific target.

## **QUESTION & ANSWERS CALL FOR EXPRESSIONS OF INTENT CIP PHASE 2**

### **Does the change prioritized for the purposes of the CIP have to be in the neighbourhood plan?**

No. A neighbourhood may decide to prioritize a desired change that falls outside the neighbourhood plan as long as this change can be worked on collectively and the neighbourhood plan is adjusted accordingly.

## **Expressions of intent (EOI)**

### **How are the expressions of intent evaluated?**

The expression of intent for the second phase of the CIP is not evaluated; the objective is simply to take the pulse of each neighborhood and have a large vision of the intentions. The expressions of intent will help to estimate the type of support for neighborhoods during the five years of the second phase.

### **Is a consultation or large assembly member meeting required to submit an expression of intent?**

A vast consultation is not necessary to submit an expression of intent. However, to submit a proposal, the participation of partners and citizens to collectively prioritize the desired change and the collective strategies to be implemented is important.

### **Do we have to file an EOI for each development stage?**

No, a general EOI is expected from each neighbourhood by October 15, 2021, unless they are ready to submit a proposal for stage 2, Implementing, by this date.

Proposals for support may then be submitted for the following deadlines:

- > To receive support for Stage 1 – Planning, the initial submission date is October 15, 2021. There will then be three submission dates per year in February, April and September until 2025.
- > To receive support for Stages 2 or 3: in February, April or September from 2022 until 2025.

## QUESTION & ANSWERS **CALL FOR EXPRESSIONS OF INTENT** CIP PHASE 2

### Acceptance

**Who will be responsible for accepting the EOI and proposals? Who will determine whether the prerequisites have been met? (Has the neighbourhood project been sufficiently developed? Is the theory of change sufficiently developed? Is the scaling plan satisfactory?)**

- > The EOI are not evaluated but are rather the start of a discussion with neighbourhoods and a way for us to plan our support.
- > As for the proposals, the CIP team, Centraide, and the CIP management committee, which is made up of the CIP partner organizations, together will analyze whether the prerequisites have been met. The criteria are related to the 5 collective impact conditions and will be further detailed in the CIP Reference Guide that will be released in September.

**What is the next stage after a proposal has been accepted for each stage?**

- > **After acceptance in Stage 1:** Support to start the work (help from external resources if necessary) to prepare for the prerequisites for Stage 2.
- > **After acceptance in Stage 2:** Support to begin implementing the collective impact initiative. Experimentation with a small-scale project.
- > **After acceptance in Step 3:** Support to start scaling an already tested initiative. Implementation on a larger scale to achieve impact within a neighbourhood or between neighbourhoods.

### Stages of development

**Not all roundtables have the same pathway: How can we better adapt to the realities of the neighbourhoods? Is there flexibility in this regard?**

The CIP is flexible in that neighbourhoods have three possible dates per year to submit. Centraide advisors are available to talk to neighbourhoods about their needs and realities.

## **QUESTION & ANSWERS CALL FOR EXPRESSIONS OF INTENT CIP PHASE 2**

**Can a neighbourhood submit a proposal for Stage 2 or Stage 3 and then start with a new initiative at Stage 1?**

Yes, after three years of support at Stage 2 or 3 or for a variety of reasons, a neighbourhood may decide to start a new initiative at Stage 1. However, it cannot receive support for two initiatives at the same time.

## **Equity, Diversity and Inclusion**

**What do you mean by Equity, Diversity and Inclusion (EDI)? What is expected for a collective impact initiative?**

The work expected around EDI will most definitely not be prescriptive. It is an invitation to question our work, to be introspective and to then put in place actions with the intent of being more equitable and inclusive beginning at the inception of CIP initiatives.

**More information will be shared at the end of September in the CIP Reference Guide.**